



A Change in Course: The Regulatory Component

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Researching the Green Economy
Conference

Renaissance Des Moines
Des Moines, Iowa

April 19, 2011



4/26/2011

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<http://doe.state.wy.us/LMI>



The Regulatory Component

- I. Introduction
- II. The Setting
- III. Substantive Findings
- IV. Methodology





Introduction

- All energy efficiency innovations need to be evaluated for their potential environmental impact
- Problem: Large scale investment technology changes the historic course of occupational projections





Introduction

Even technologies with the most benevolent appearance may have regulatory side effects

- Oil used in wind generator gear boxes
- Water returned from ground source heat pump systems





Introduction

In April 2010, the Wyoming Oil and Gas Commission stopped field testing that used microbes to generate natural gas from coal because the state had no regulatory process that oversaw microbial conversion projects.





Introduction

Purpose of Researching the Regulatory Component:

- Identify and quantify skill and competency requirements
- Anticipate industry growth
- Identify technological applications affecting labor requirements unique to the regulatory environment





Introduction – Theoretical Perspective

Regulation leads to more stable
and less cyclic employment
change by incorporating down
stream, often diffuse costs, in the
current point of purchase





The Setting

Wyoming:

- 97,814 square miles
- Semi-arid, dry and windy
- Population: 544,270 (2009)
 - 5.6 persons per square mile

Wyoming's Labor Market:

- 269,000 People Working (February 2011)
- 20,000 unemployed; 6.2% unemployment rate
- Mineral income makes up close to two-thirds of state revenue





The Setting

Wyoming Department of Environmental Quality (DEQ):

- 268 employees
- 27.2% exit rate, 2006-2009

Mission:

Contribute to quality of life: monitoring, inspection, enforcement, restoration/remediation





The Setting

Wyoming Department of Environmental Quality (DEQ)

6 Divisions:

Air Quality

Water Quality

Land Quality

Solid Waste Management

Abandoned Mine Reclamation

Industrial Siting





The Setting – Selected Divisions and Functions

Water Quality

Administer Clean Water Act, Safe
Drinking Water Act ...

- Assures technical competence of operators of public water supply
- State began requiring oil & gas drillers to list the ingredients of hydraulic fracturing fluids
- State carbon sequestration legislation





The Setting – Selected Divisions and Functions Land Quality

- Ensure exploration and mining solid minerals (uranium) conducted in a manner protecting the public environment
- Permits coal (strip) mining and reclamation

During rapid economic expansion, the state loses significant tax revenue due to slowness in the permitting process





The Setting – Selected Divisions and Functions

Solid and Hazardous Waste

- Storage, treatment, and disposal of municipal, commercial, and industrial hazardous waste
- Landfill groundwater testing
 - In Wyoming, 96% show evidence of contamination
 - Cleanup could take over 20 years and \$200 million
 - Regional landfills, DOT trucking HAZMAT certification with state and local fire marshals coordination and planning





Substantive Findings – Occupations

Occupations in the regulatory component most often require a 4-year degree or higher





Substantive Findings – Educational Attainment/Occupations

Most often mentioned:

- Engineering
- Geology

Public and private employment requiring a master's degree or higher:

- Groundwater Hydrologists & Modelers
- Hydro Chemists





Substantive Findings – Educational Attainment/Occupations

Natural Sciences:

- Biology
- Botany
- Chemistry
- Soil Science
- Wildlife Management
- Toxicology

Social Science for Cultural Clearance:

- Archaeology
- Statistics

Other Occupations:

- Service Technician
- Wastewater Plant Operator
- Landfill Manager





Substantive Findings – Qualifiers

- DEQ: Finding educated applicants is not difficult. Finding educated applicants in industries regulated is far more challenging.
- Basic science understanding is vital; job-specific knowledge can be added.
- Industry: Tends to hire contractors with advanced degrees.





Substantive Findings – Skills

The Usual Suspects

- Technical
 - Basic
 - Domain Specific
- Resource Management Skills

“We have ‘x’ amount of dollars and ‘y’ number of projects. ... We have to prioritize.”





Substantive Findings – Skills Not Part of the Engineering Curriculum

“The ability to tell people something
they don’t want to hear.”

Social Skills

- Coordination
- Service Orientation
- Social Perceptiveness





Methodology

Impact of Energy-Efficient Technologies and Regulations on Labor Demand

- Understanding the methodology is important because it applies to all of the technologies discussed at this conference.



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Methodology

The Domains for Inference

- All Geography Standards
 - Federal statutes (e.g. Clean Water Act, Clean Air Act)
 - Implemented primarily by state agencies
- Non-Standard Iterations
 - State regulatory statutes
 - Differences in state administrative structures
 - Local regulatory administration of federal statutes
 - Local administration of municipal regulations





Methodology

The Domains for Inference (continued)

- Private Sector Exposure
 - Federal, state and local regulations
- Municipal Exposure
- Context
 - State unique geographic, climatic, population, transportation, economic development conditions (note DOT, DEQ, and MPO sport communities – air quality)

South Dakota represents Iowa and Nebraska
Wyoming represents Montana and, to some extent, Utah





Methodology

Steps in the Research Process

- Compared notes with South Dakota throughout the process
- Literature Review, July-August 2010
 - Media reports related to environmental issues (sequestration, fracking, landfills)
 - DEQ's FY 2011-12 budget request
 - Review DEQ's rules and legislative mandates, legislative study taskforces
 - Correlated QCEW with rules statutes





Methodology

Steps in the Research Process (continued)

- Contacted administrator of DEQ
 - DEQ impacted by an influx of ARRA funds (see Wyoming section of the consortium IMPLAN analysis)
 - Determined from explaining the project that staff in regulatory agencies were not comfortable using standard LMI classification systems
 - Led to the decision to use an unstructured interview strategy comprised largely of open-ended questions and post-interview coding to SOC, O*NET, degrees, and certificates





Methodology

Steps in the Research Process (continued)

- Contacted administrator of DEQ (continued)
 - Obtained permission to interview 12 division/assistant administrators, interviews conducted Sept. 6-Nov. 1, 2010, about 30 minutes each
 - Provided an assurance that no respondent would be identified in the final text
- Submitted draft for comment to DEQ administration (no comments received)





Methodology

Engineers are born without the following genes:

- O*NET, NAICS, and SOC

“In many cases ... respondents gave a great deal of information regarding skill requirement while answering other questions; however, when asked specifically about skill requirements, respondents could think of very few.”

Our work with DEQ means that initially, the approach to adjusting occupational projections needs to be based on qualitative research strategies, preferably by staff qualified in qualitative research who also know LMI.





Bottom Line

New energy-efficient technologies (i.e. those in the MMEC presentations) will not be deployed without a corresponding regulatory structure.

At this point, there is no one charged with developing an understanding the impact of major investments in energy efficiency on the demand for labor.





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